Addressing the human element



Human resources considerations

Recruitment

- Crew nationality
- Language onboard
- Selection criteria
- Physical characteristics for the tasks to be done
- Terms & conditions of service
- Appropriate competencies
- Appropriate experience
- Disciplinary & complaints process
- Leave & travel arrangements
- Medical screening

Manning

- Minimum safe manning compliance
- Tasks, duties & responsibilities
- Numbers, grades & roles
- Watchkeeping patterns
- Hours of work & rest
- Fatique management
- Retention measures
- Continuity at handover
- Succession planning
- Promotion paths

Education & Training

- Required knowledge, skills & abilities
- STCW competencies
- System-specific training
- In-house/onboard training
- Management/leadership training
- Technical training
- Safety & security training
- Induction
- Onboard familiarisation
- Safety drills
- Onboard continuation training
- Distance learning
- CPD

Social & organisational considerations

Organisational Configuration

- International conventions & regulations
- Industry best practice
- Company structure
- Roles & responsibilities
- Company standing orders
- Organisational culture
- Staffing
- Communication & connectivity
- Job design
- Career development

Social environment

- Intended role
- Security as practiced
- Safety as practiced
- - Ethos, core values, pride, allegiance
- Individual habits & personality
- Leadership styles
- Health & wellbeing awareness mental & physical
- Risk awareness
- Communication/working language
- Team dynamics

- Impact of fatique/stress
- Policies, processes & procedures
- Working hours
- procedures
- Easy to understand operating instructions & procedures

Human factors considerations

Achieved through Human Factors Engineering (HFE)

Habitability

- Religious & cultural differences
- Need for privacy
- Bathroom facilities
- Messing arrangements Facilities for personal recreation
- Communications connectivity
- Need for natural light
- Storage space for personal effects
- Furnishing, interior design & decoration

Manoeuvrability

Communications

configuration

Fuel economy

Through-life costs

Potential weather conditions

Critical system redundancy

Available harbour services

Protection of the environment

Minimum/maximum/manoeuvring

Propulsion/manoeuvring systems

- Cleanability
- Surface coverings

Through-life support Onboard expertise

Maintainability

Accessibility Provision & location of tools

Shipboard maintenance policy

- Location of heavy spare parts
- Removal routes
- Noise protected communications
- Policy for onboard spares
- Storage of spare parts and supplies

Control room, workstation, display

Alarm philosophy & management

Computer dialogue design

Direct & peripheral vision

Daytime/night-time vision

Controls & switches

System integration

Communications

Dazzle

Reflection

Handling of heavy parts

Controllability

screen layout

Disposal of parts & equipment

Security

- Company/ship physical, documentary & cyber security
- Human threat landscape (error. misuse and abuse)
- Relationship between security
- Updating of security knowledge
- Seafarer role in protective
- Training for confidence and knowledge
- Awareness of, and response to, threat
- Team cohesion Management of security risks

Survivability

- Availability of manpower
- Emergency response systems
- & procedures
- Ship layout & equipment fit Firefighting & damage control systems & equipment
- Lifesaving appliances
- Personal Survival & medical kits
- Search & rescue communications
- Escape & evacuation routes Crisis management plans

Occupational Health and Safety

- Company/ship occupational health & safety policies
- Health & wellbeing
- Personal health
- Health awareness mental & physical
- Short/long term hazards to health
- Safe working practices
- Tripping/falling/bumping/crushing
- Provision, maintenance, access & use of PPE Accident recording, reporting, investigation & feedback

System safety

- Hazards to/from crew
- Human element in analysis of risks
- Human element in treatment of
- Ability to respond
- Ability to monitor
- Ability to learn Ability to anticipate
- Business imperative Potential for human &
- organisational error Potential for environmental
- damage & pollution Training & familiarization

Human element considerations will raise human element issues which if not addressed can become system hazards.

In ship design and operation this list of Human Element considerations should be examined for issues.

Where these are identified the potential hazards to effectiveness, efficiency, safety and user satisfaction should be assessed and addressed as appropriate.

To download this centrespread together with associated centrespreads go to www.he-alert.org/docs/published/he01355 or scan the OR Code



Ways of working

- Environmental/capability stressors
- Degree of automation
- **Guidelines & practices**
- Methods of communication
- Information sharing Recording, reporting & feedback

Workability

- The users
- Tasks
- Fitness for task
- Equipment Accessibility
- Communications Signage
- Protective equipment Size, shape & gender
- Strength & stamina Posture